

AMALGAMATED METAL CORPORATION PLC

MODERN SLAVERY & HUMAN TRAFFICKING STATEMENT 2021

MODERN SLAVERY & HUMAN TRAFFICKING STATEMENT - 2021

Amalgamated Metal Corporation PLC ("AMC") has employed policies and taken actions to prevent the occurrence of modern slavery and human trafficking in the operations and supply chains of our subsidiaries (together with AMC, the "AMC Group").

This annual statement (this "**Statement**"), produced as a voluntary statement under the UK Modern Slavery Act 2015 (the "**MSA**"), sets out our approach to modern slavery, our commitment to preventing the occurrence of modern slavery and human trafficking and the actions we have taken, and are taking, in fulfilment of that commitment.

Understanding this Statement

Requirements of the MSA

Under the MSA, certain businesses operating in the UK are required to produce a slavery and human trafficking statement for each financial year detailing the steps the organisation has taken during that period to ensure that slavery and human trafficking are not taking place in any of its supply chains or any part of its own business. We consider our own operations and relevant suppliers in our supply chains within the scope of this Statement.

This Statement has been produced in relation to the AMC Group for the financial year commencing 1st January 2021 and ending 31st December 2021 and covers slavery and human trafficking issues (together, "**Slavery Risks**") related to the AMC Group's businesses and supply chains as a whole, extending beyond the requirements of the MSA so stakeholders are able to understand how we address these issues across our business.

Contents of this Statement

The MSA specifies certain requirements that must be addressed by businesses when producing a slavery and human trafficking statement, as well as suggesting other relevant information that businesses may wish to provide. The table below explains how each of the mandatory and recommended reporting criteria for the MSA are addressed in this Statement.

UK Modern Slavery Act reporting criteria	Required or Recommended	Where addressed in this Statement
The organisation's structure, its business and its supply chains.	Recommended	Our Business & Supply Chains
The parts of its business and supply chains where there is a risk of slavery and human trafficking taking place, and the steps it has taken to assess and manage that risk.	Recommended	Our Business & Supply Chains / How We Address Slavery Risks
The training about slavery and human trafficking available to its staff.	Recommended	How We Address Slavery Risks / Going Forward

UK Modern Slavery Act reporting criteria	Required or Recommended	Where addressed in this Statement
A statement of the steps the organisation has taken during the financial year to ensure that slavery and human trafficking is not taking place (i) in any of its supply chains, and (ii) in any part of its own business, or a statement that the organisation has taken no	Required	How We Address Slavery Risks
such steps.		
Its due diligence processes in relation to slavery and human trafficking in its business and supply chains.	Recommended	How We Address Slavery Risks
Its policies in relation to slavery and human trafficking.	Recommended	Our Policies on Slavery
Its effectiveness in ensuring that slavery and human trafficking is not taking place in its business or supply chains, measured against such performance indicators as it considers appropriate.		Effectiveness

The companies in which Amalgamated Metal Corporation PLC directly and indirectly has an interest are separate legal entities. In this Statement, "AMC" and the "AMC Group" are used for convenience only where references are made to Amalgamated Metal Corporation PLC and its subsidiaries in general. These collective expressions are used for ease of reference only and do not imply any other relationship between the companies.

Similarly, "we", "us" and "our" are also used to refer collectively to members of the AMC Group or to those who work for them where it is unnecessary to refer to a particular company or companies.

Our Business & Supply Chains

Structure and operations of the AMC Group

The AMC Group is active in the recycling, trading and upgrading of non-ferrous metals. With history dating back to 1929, we pride ourselves on demonstrating reliability, integrity and professionalism across our businesses. Further information about the AMC Group can be found at <u>www.amcgroup.com</u>.

Our businesses employ around 750 people across ten countries and, for the purposes of this Statement, can be delineated into two categories:

• **Industrial Division:** Our industrial activities provide the manufacturing and construction sectors with metals, intermediate and added value products with an emphasis on metal price risk management, quality, reliability and service. Our industrial businesses include:

Company	Country of	Main Activities
	incorporation	
CAGroup Pty Ltd	Australia	Manufacture of construction materials and
		solders, and distribution of metals
Vespol Pty Ltd	Australia	Manufacture and distribution of construction
		materials
Keeling & Walker Ltd	UK	Manufacture of tin oxide and specialist tin-based
		powders

Thermox Performance Materials Limited	UK	Manufacture of high performance tin oxide
Thermox Performance Materials GmbH	Germany	Marketing and distribution of tin oxide and specialist tin-based powders
Consolidated Alloys (NZ)	New Zealand	Manufacture of construction materials and solders
Ltd		and distribution of pumps
Thailand Smelting and	Thailand	Tin refining, manufacture of solders and metal
Refining Co Ltd		powders and distribution of metals
Mil-Ver Metal Company	UK	Manufacture of aluminium and copper alloys
Ltd		and metal recycling

• **Trading Division:** Our trading activities involve the physical trading of metals and related products and brokerage services for metal contracts and other financial instruments. Our trading businesses include:

Company	Country of incorporation	Main Activities
Amalgamated Metal	UK	London Metal Exchange ring dealer
Trading Ltd		
AMT Futures Ltd	UK	Commodity and financial futures broker
Amalgamet Ltd	UK	Metals, concentrates and minerals trading
Amalgamated Metal	Singapore	Metals, concentrates and minerals trading and
Trading (Singapore) Pte		brokering
Ltd		
Amalgamet Canada LP	Canada	Metals, concentrates and minerals trading
Sansing Limited	Hong Kong	Trade of scrap and recycled non-ferrous metals
Brookside Metal Trading	UK	
Ltd		
Milver Metal Trading Ltd	UK	
William Rowland Ltd	UK	Marketing non-ferrous metals, ferro-alloys and
		metal powders
William Rowland Metal	UK	Chemical metal finishing processes
Finishing Ltd		

Joint Ventures

We have a non-controlling interest in a number of joint ventures, including:

Company	Country of incorporation	Main Activities
Scanmetals (UK) Ltd	UK	Recycling of non-ferrous metals
Alloys, Metals and Ceramics Holdings (Pty) Ltd	South Africa	Metals, concentrates and minerals trading
Ceramic and Alloy Specialists Proprietary Limited Cerelcast PTY ltd		

Company	Country of incorporation	Main Activities
The British Metal	India	
Corporation (India)		
Private Ltd		
Sansing (Central) Ltd	UK	Trade of scrap and recycled non-ferrous metals
Sansing European Ltd	Hong Kong	
McKenzies (Global	UK	
Trading) Ltd		

When appropriate, we seek to influence management of these businesses to take an approach to combatting Slavery Risks consistent with that adopted by the AMC Group, through our participation in the governance arrangements for these businesses.

Our supply chains

By virtue of the wide variety of activities undertaken by businesses within the AMC Group with a variety of metal commodities, we form an intrinsic part of, and are supported by, a diverse range of supply chains, including global, national, regional and local suppliers and consumers (both immediate and ultimate). Consequently, the complexity (and, therefore, the risks) associated with each of our businesses vary significantly depending on the nature of that business' activities, the other participants in its supply chains and the commodities which are the focus of its business. By way of example, the illustrative supply chains below demonstrate the differing complexity between supply chains existing in our Industrial and Trading Divisions:

Fig. 1 Illustrative Industrial Division Supply Chain

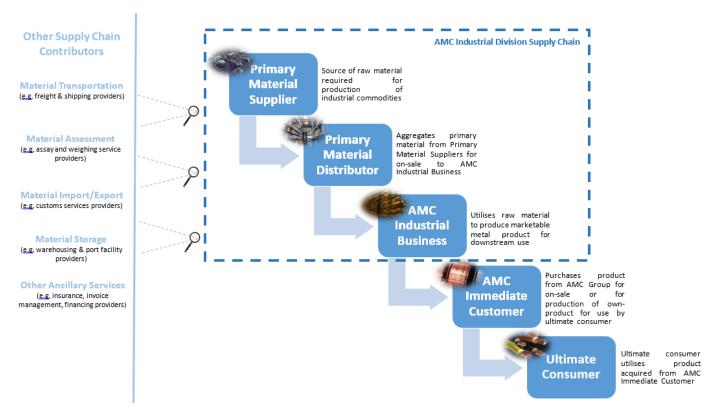
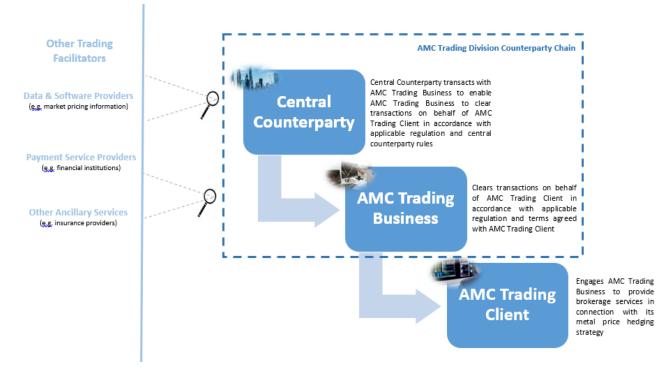


Fig. 2 Illustrative Trading Division Counterparty Chain



How we identify modern slavery risks in our supply chains

In assessing whether the supply chains of our businesses pose Slavery Risks, we consider a number of criteria. In particular, we consider:

- "Goods vs Services" type: Goods bought as part of a physical supply chain differ from the nature of services provided to clients and this is reflected in their respective supply chains. By way of example, the majority of "goods" businesses have suppliers involved in the physical production or conveyancing of commodities (see Fig. 1 above). Certain AMC Group businesses involved in the provision of brokerage or financial services operate in a regulated environment with a very different supply chain to those "goods" businesses (see Fig. 2 above). Consequently, we consider there to be higher Slavery Risks in "goods" businesses than in "services" business, and our policies are focused accordingly.
- "Commodity" type: The nature of the material purchased as part of an industrial supply chain and whether the commercial environment for that "commodity" is associated with Slavery Risks. By way of example, the mining and sale of tantalum, tin, tungsten and gold ("3T&G") pose, in certain jurisdictions, well-publicised risks of benefitting illegal armed groups and leading to the exploitation of local communities. Consequently, supply chains involving 3T&G are considered at higher risk of giving rise to Slavery Risks than other commodities.
- Geographic perimeter: A lack of strong governance and/or a robust legal framework can lead to an increased risk of exploitative practices in some countries. Understanding the risks associated with the countries in which we, or other members of our supply chains, operate, is therefore an important element of our assessment of the Slavery Risks associated with our supply chains.

- **Supply chain structure/stages:** An understanding of the length, complexity and stages of a supply chain is important if Slavery Risks associated with it are to be properly evaluated. In particular:
 - the lengthier/more complex a supply chain, the higher the risk that exploitative practices may go unrecognised and, therefore, unchallenged; and
 - particularly for industrial supply chains, stages of a supply chain that involve significant physical labour (e.g. mineral extraction/processing) are likely to pose greater Slavery Risks.
- **Supply chain participants:** The nature of other participants in our supply chain must also be taken into account, including consideration of the legal and regulatory requirements that attach to these participants (whether due to where they are located, the activities they undertake, whether they are a publicly listed entity or otherwise) and corporate responsibility/transparency standards for the industry in which they operate. This assessment does not require a specific assessment of individual entities within a given supply chain from a Slavery Risks perspective but provides valuable context for an initial determination as to the degree of potential Slavery Risks associated therewith and, therefore, whether further action is required.

Taking the above factors into account, we consider that:

- in general terms, the supply chains relevant to our Industrial Division pose greater Slavery Risks than those of our Trading Division; and
- where our businesses participate in physical supply chains concerning 3T&G materials sourced from certain high-risk jurisdictions, Slavery Risks are elevated and require further consideration in accordance with our policies and procedures as described in this Statement.

Our Policies on Slavery

As part of our commitment to combatting modern slavery, we condemn the use of forced, bonded or indentured labour, involuntary prison labour, slavery, servitude and all forms of human trafficking. More specifically, the AMC Group has adopted the following principles relevant to the issues addressed in this statement:

- Importance of people: People are a key factor for our businesses to succeed. We are proud of the average length of service of employees across the AMC Group and intend to retain people for the long term in fairly paid and stable jobs. We ensure that remuneration for employees meets or exceeds applicable legal minimums and, in the UK, avoid the use of "zero hours" contracts. We respect employees' rights under applicable law in relation to limits on the hours they may be required to work.
- **Child labour:** The AMC Group condemns the use of child labour and does not employ children in any aspect of its business.

- Equality of opportunity: The AMC Group is committed to a policy of equal opportunity in all aspects of employment and has established policies to put this commitment into practice. These policies are applied to all aspects of work, including recruitment and selection, pay and benefits, facilities, promotion, opportunities for training and discipline.
- **Transparency and accountability:** The AMC Group is committed to conducting its business with honesty and integrity and it expects all staff to maintain high moral and ethical standards as representatives of the AMC Group. The AMC Group has adopted "whistleblowing" and investigatory policies to foster a culture of openness and accountability and to ensure that the policies of the AMC Group can be appropriately implemented and enforced.
- Modern slavery and human trafficking as a global issue: The AMC Group recognises that combatting modern slavery and human trafficking is a challenge not just within the AMC Group but throughout the supply chains of which members of the AMC Group form a part. The AMC Group looks to ensure that no party to its business transactions is involved in practices that contravene the AMC Group's policies on modern slavery and human trafficking, as described in this Statement.

These principles have been developed through our judgment on appropriate practices for combatting modern slavery and human trafficking in the context of our operations and supply chains and the legal and regulatory environment in which we operate. Where appropriate, these principles are reflected in the codes and policies that employees of the AMC Group are required to adhere to whilst working for us.

Action	What do we do?	Relevance to slavery risks
"Know Your Supplier"/"KYS" Processes	We conduct "KYS" processes on our suppliers to identify risks relating to bribery and corruption, money laundering and sanctions, along with other reputational risks. These processes are conducted when we first enter into business with new supply partners and iteratively throughout our relationship	In some circumstances, there can be a positive correlation between: (i) corruption and other unethical conduct; and (ii) exploitation of workforces and other activity that contravenes our policies on slavery and human trafficking.
	with them at appropriate intervals.	Consequently, our KYS processes can also help identify risks of slavery and human trafficking and support our commitment to combatting these issues.
Enhanced Due Diligence	In line with the OECD Guidelines for Multinational Enterprises (which, recommend that companies carry out	Given the diversity of supply chains relevant to the AMC Group, it is important that we

How We Address Slavery Risks

Given the international nature, length and complexity of some of the supply chains relevant to our businesses, we acknowledge that there is the potential for Slavery Risks to arise in certain contexts. The table below outlines how we have addressed these risks in 2021 across relevant businesses:

Action	What do we do?	Relevance to slavery risks
Action Third Party Engagement & Accountability	What do we do? applicable modern slavery and human trafficking requirements. The due diligence exercises described above are undertaken by members of the AMC Group involved in the relevant supply chain and taking into account their judgment as to what scope of due diligence is necessary in the relevant circumstances. We regularly evaluate the nature and extent of our exposure to the risk of modern slavery occurring in our supply chains by reviewing the policies outlined in this Statement, communicating our expectations and values to participants in our supply chains and reviewing our due diligence checks and working practices. We do not tolerate slavery and human trafficking within our supply chains. If we find evidence of a failure by a supplier to comply with relevant slavery and human trafficking policies or laws and regulation, we will consider how to most appropriately address this non- compliance. Depending on the nature of the non-compliance and our relationship with the relevant supplier, we may require the supplier to take immediate action to remediate the issues identified in some instances; in others, we may seek to terminate our relationship with the relevant supplier immediately.	Relevance to slavery risks While our due diligence processes allow us to understand how our business partners address Slavery Risks in their activities and, therefore, whether doing business with them is consistent with our own commitments in this area, they do not provide a means by which we can hold our partners directly accountable for their actions in relation to Slavery Risks. A policy of continuous engagement with our business partners addresses this concern, allowing us to ensure that our suppliers appropriately support our commitment to combatting modern slavery and human trafficking. Where a concern is identified, our contractual arrangements with business partners provide a forum in
Addressing Conflict	We strongly support industry and governmental efforts to eliminate Conflict	which we can take a proportionate response to addressing that concern. As explained in our Conflict Minerals Policy, the
Mineral Risks	Minerals from global supply chains and are committed to ensuring that we do not use or trade Conflict Minerals across our businesses. As described in our Conflict Minerals	commercialisation of Conflict Minerals can contribute to the proliferation of conflict and the exploitation of local communities.
	Policy (available at <u>www.amcgroup.com</u>), our businesses have adopted systems and processes to achieve this outcome and to give confidence to our customers and	By ensuring that we do not utilise Conflict Minerals in our supply chains, we reduce the opportunities for the

Action	What do we do?	Relevance to slavery risks
	business partners that Conflict Minerals	commercialisation of such
	are not employed by the AMC Group.	minerals and, therefore,
		consequential exploitation of
		local communities which might
		include modern slavery and/or
		human trafficking.
Fair Payment Practices	All members of the AMC Group are	Poor payment performance,
Practices	expected to pay amounts owed to our business partners when they fall due and	leading to delays in funds flowing through our supply
	to adopt responsible payment practices as	chains may be a contributor to
	a business priority.	unintended disruption in supply
		chains and consequential
	Where we work with small businesses,	increased worker vulnerability.
	which may be more sensitive to	
	disruptions in expected cash flows, we aim	Our commitment to paying
	to pay amounts due promptly and, in any	amounts owed when due looks
	event, within agreed periods for payment.	to limit the risk of such
		disruption and any prejudicial
	In 2021, the AMC Group and, more	impact on workers.
	specifically, Amalgamet Limited, were	
	awarded the 'Fast Payer Award' by Good	
	Business Pays, which recognises large companies that have demonstrated	
	excellent payment practice to their	
	suppliers over the past year.	
Training	We invest in educating our staff who are	For our employees to support
0	involved in supply chain and purchasing	our commitment to combatting
	management at our relevant businesses to	modern slavery and human
	recognise the risks of modern slavery and	trafficking, they need to
	human trafficking in our business and	understand what these terms
	supply chains.	mean, the impact of these
		issues, how they can arise in our
	Employees are encouraged to identify and	businesses and how we can
	report potential breaches of our anti- slavery and human trafficking policy and	address them.
	made aware of the consequences of failing	Relevant training is necessary to
	to eradicate slavery and human trafficking	provide employees with this
	from our business and supply chains.	knowledge.
Reporting	Suspicions of slavery or human trafficking	If our employees are to support
	will be taken extremely seriously by the	our commitment to combatting
	board of directors of AMC (the "AMC	modern slavery and human
	Board") or can be reported externally to	trafficking, it is important that
	the Modern Slavery Helpline	they feel confident that any
	(www.modernslaveryhelpline.org).	suspicions they have will be
		taken seriously and acted upon.
		Providing our omployees with an
		Providing our employees with an ability to report such suspicions
		to senior management directly
		or, if they feel more

Action	What do we do?	Relevance to slavery risks
		comfortable, to an independent
		third party, demonstrates our
		commitment to taking any such
		suspicions seriously and acting
		upon them appropriately.

Effectiveness

Our iteration of this Statement for the period ending 31st December 2020 indicated that we expected to consider the implementation of key performance indicators ("**KPIs**") during 2021. We have considered the AMC Group's approach to addressing modern slavery and human trafficking risks in detail during 2021 and evolved our policies and processes to better realise our commitment to combatting these issues.

In light of the continued evolution of our policies and processes during 2021, we did not consider it appropriate to impose KPIs during the period whilst these were being finalised and implemented. While we remain of the view that management of our individual businesses are best placed to assess whether our policies are having the desired effect, we will continue to consider where the introduction of KPIs may be appropriate in the coming year, when implementation of the above-mentioned policies and procedures is expected to be completed. Please see "Going forward" below for further information.

Going Forward

We anticipate further refinement of our policies and procedures for relevant businesses with the AMC Group to be completed in 2022. These policies and procedures are expected to include:

- refinement of the risk-identification processes used by relevant businesses to identify "High Risk" supply counterparties;
- adoption of a revised "Supplier Questionnaire" to be answered by suppliers identified as "High Risk" so that we may better understand the business, policies and processes of relevant counterparties; and
- the potential engagement of a third-party due diligence provider to provide additional due diligence in relation to specific supply chain participants where they are identified as a source of material Slavery Risks.

Coinciding with implementation of the above, we expect to provide relevant personnel across the AMC Group with further training on modern slavery and human trafficking risks, as well as training on the implication of the above-mentioned developments in the AMC Group's modern slavery and human trafficking policies and procedures.

Board Approval

This Statement was approved by the Board of Amalgamated Metal Corporation PLC on 22nd June 2022 and is signed on its behalf by David Sher, Group Managing Director, on behalf of all AMC Group reporting entities under the MSA.

David Sher Group Managing Director 22nd June 2022